

# THE FORUM OF RUSSIAN AND EUROPEAN BUSINESSES 2011

PARTNERS IN MODERNISATION:
NEW OPPORTUNITIES
FOR DOING BUSINESS
IN RUSSIA

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## The Russian Stock Market: New Opportunities for Investors

Speakers:

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Vice-President, Moscow Interbank Currency Exchange (MICEX)

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Head of Domestic Securities Services, Deutsche Bank Russia



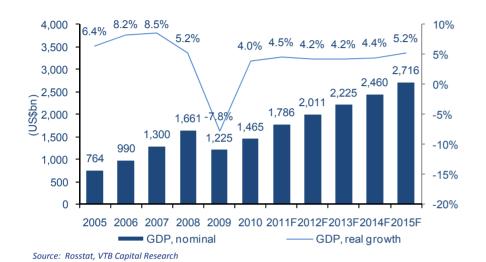
# Agenda

1	MICEX – the leading CEE stock exchange	2
2	with high future growth potential	5
3	and clear strategy to capture growth opportunity	12



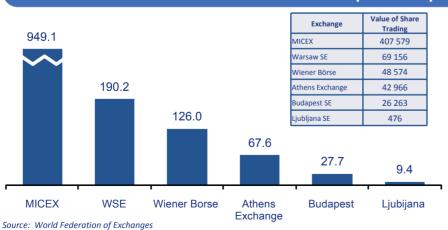
### **MICEX – Growth is Picking Up**

#### **Macroeconomics outlook**



- GDP growth in 2011 is expected at 4.5%
- Oil prices are back to historic highs exceed in \$90
- Ruble exchange rate has stabilized at 28-30 per \$
- Reserves are back to pre-crisis levels
- 2011 inflation is expected at 6%² down from 9% last year
- 2011 unemployment forecast down from 8.5% to 6.8%³

#### Traded companies capitalization (2010, US\$bn)



- MICEX is the largest stock exchange in CEE/CIS region by capitalization of traded companies
- significantly ahead of all other players
- in the past 6 years, Russian equity market capitalization has grown with a CAGR of 33%
- MICEX's trading turnover in 2010 totaled US\$4.8tn
- Acquisition of RTS allowed to capture dominating position in derivatives market in CIS and turn into a uniquely geared up platform



## Unique range of products offered at a single stock exchange globally

	Cash Equities	Fixed Income	REPO	FX Trading	Derivatives
Trading	✓	✓	✓	<b>√</b>	Increase trading volumes
Listing /NPI <sup>1</sup>	IPO	<b>✓</b>	✓	✓	<b>√</b>
Clearing	Introduce CCP <sup>2</sup>	Introduce CCP	Introduce CCP	<b>✓</b>	Introduce CCP
Settlement	Establish Central Depository	Establish Central Depository	<b>√</b>	✓	✓
Data & Information	Enhance online data availability				
	Areas of ea	xpertise	Key areas	for development	

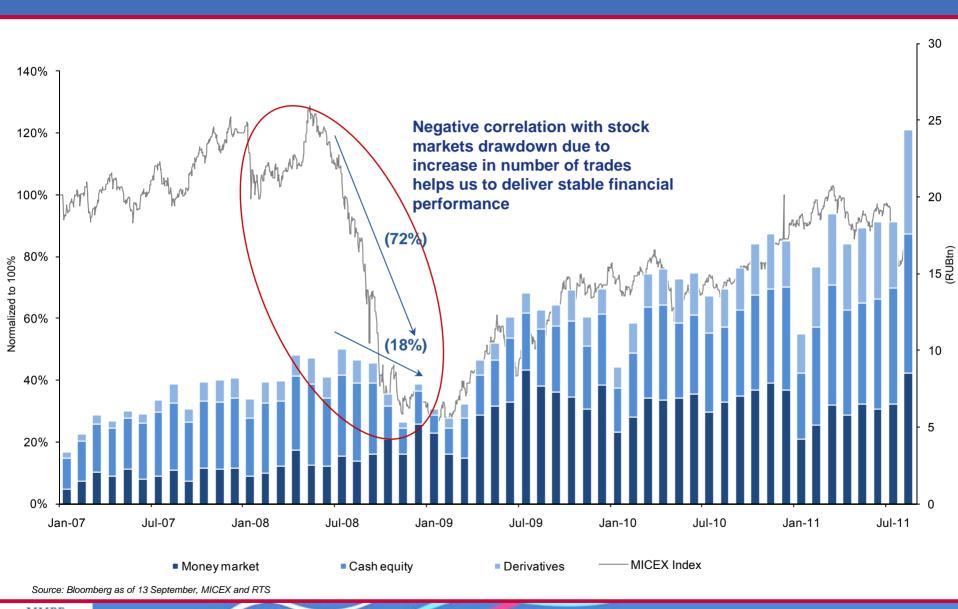


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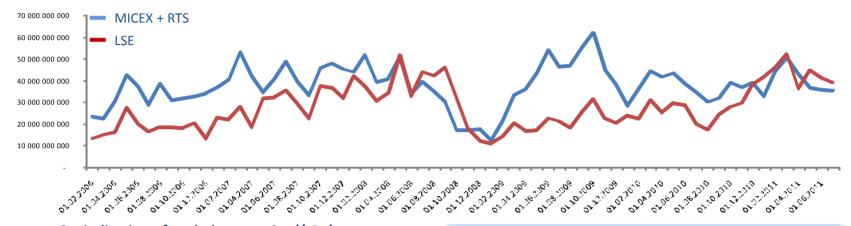
## Volumes grow regardless market unrest

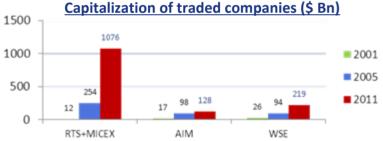




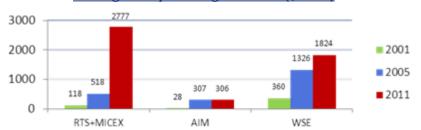
### **Equity Market**

#### Value of shares trading of Russian companies (MICEX + RTS), US\$







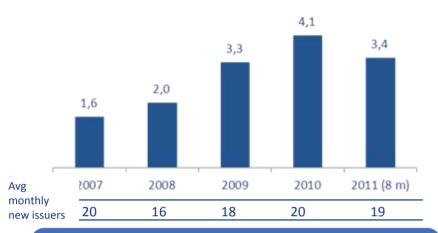


- Trading Volumes of Russian shares are greater on MICEX+RTS than Russian DRs volumes in London:
- more instruments traded in Russia
- · liquidity for 2-nd and 3-rd tier is greater in Russia
- MICEX-RTS is much larger than WSE and AIM if measured by market capitalization and trading volumes



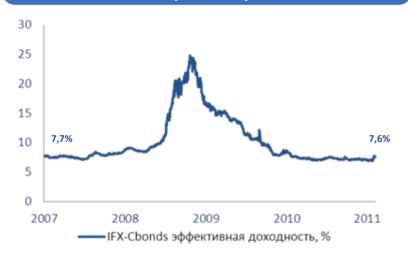
#### **Fixed Income Market**

#### Value of primary bonds placements, US\$bn



- ✓ Monthly value of bond placements exceeds precrisis values
- ✓ Presence of 2-nd and 3-rd tier bond issues

#### Secondary market yields, %



- ✓ Rates on the bond market are at the pre-crisis level
- ✓ After global market fell in August'09, rates at the secondary bond market on MICEX grew by an average of 0.6%
- ✓ Russian debt market stability is security by the Government



#### **FX** market

## **Market requirements Exchange solution** Foreign exchange operations Higher liquidity ■ Wide range of instruments **Currency SWAPs** Deals with CCP Reducing currency risk ■ Participation of the Bank of Russia ■ New risk management system **Cost reduction** ■ New approach to deposit margin ■ Multilevel access **New opportunities** ■ New instruments (CNY-RUB) ■ Trading hours extension



#### **Derivatives**

## **Market requirements Exchange solution** ■ Single-stock options\* and futures **Trading strategies with** capital protection Indices derivatives **Synthetic investment** Combination of derivatives with stocks and fixed-income products meeting instruments investors' requirements ■ Interest-rate futures: futures contracts on MosPrime and RUONIA interest rates **Hedging interest rate risk** ■ Government Bonds (OFZ) Futures **Managing currency risk** ■ Futures contracts on foreign currency rates





# Stock market

## Key goals by each market/segment

		Market share Goal	Strategic Goals-2015
Cas	sh Equities	Grow	<ul> <li>Retain a leading position in the Cash Equities Market</li> <li>Become preferred listing &amp; trading floor for Russian/CIS issuers</li> <li>Increase international investors' share in cash equities trading volumes</li> <li>Introduce T+ / &lt;100% deposit requirements</li> </ul>
Fix	ed Income	Maintain	<ul> <li>Take advantage of the corporate RUB nominated bonds volume growth including bonds traded at MICEX</li> <li>Facilitate simplification of the utilization of bonds by corporate clients</li> </ul>
	Repo	Maintain	<ul> <li>Retain a current position as the 3<sup>rd</sup> party provider of services</li> <li>Employ the CCP trading potential</li> </ul>
	FX	Maintain	<ul> <li>Minimize the market share loss to OTC trading, including electronic OTC trading (EBS/ICAP), both on spot and swap transactions</li> <li>Use the non-price bound leverage to limit expected decline in prices</li> </ul>
De	erivatives	Grow	<ul> <li>Gain a leading position in derivatives markets for Russian/CIS financial instruments through acquisition of RTS</li> <li>Develop new products and services including stock options, interest rate derivatives and other</li> <li>Upgrade clearing of the OTC transactions</li> </ul>
bu	Other Isinesses	Grow	<ul> <li>Develop and improve trading data dissemination services</li> <li>Commodities could potentially become a material share in MICEX business, however it is not a first priority, since creating platform will require significant efforts while the return is not guaranteed</li> </ul>



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## **Key initiatives to attract foreign investors**

Initiative	Description		
T+n trading protocol	■ Transition from T+0 settlement protocol to T+2 or T+3 settlement protocol		
	■ Deposits margin introduction (<100% required deposit)		
Central Counter Party	<ul><li>Transfer of Clearing services to National Clearing Center</li><li>New risk management system</li></ul>		
Central Depository Infrastructure	<ul> <li>Combination of depositaries (NSD &amp; DKK)</li> <li>MICEX depository arrangements to comply with SEC regulation 17-f7</li> </ul>		
	■ Law to be adopted by end 2011		
Comprehensive DMA	Introduction of data exchange protocols according to industry standards		
	■ Comprehensive client solutions		
Disclosure improvement	<ul><li>Prospectus requirements enhancement to industry standards</li><li>Introduction of bilingual prospectus</li></ul>		

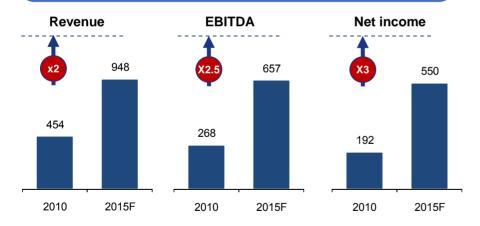


## Our aspiration is to become top-5 stock exchange globally

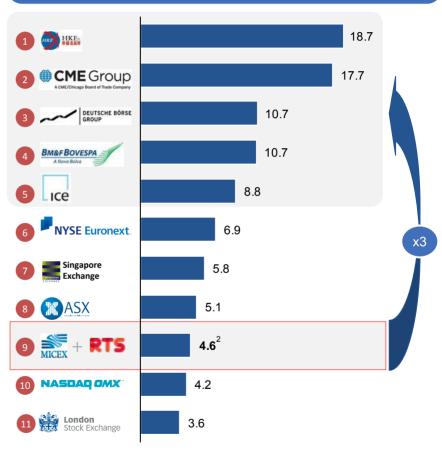
#### **MICEX** performance objectives

- Become the preferred stock exchange for Russian IPOs, traders and investors into Russian assets
- Roll out new products & services
- Make trading on MICEX comprehensive, comfortable and price efficient

#### Financial forecasts (pro-forma, US\$mn)



#### Current size<sup>1</sup> and strategic ambition (US\$bn)



Source: Bloomberg as of 13 September 2011, MICEX

MICEX+RTS is already top 10 by market capitalization with substantial value to be achieved through increase in trade volumes and profitability improvement



### **MICEX** and RTS merger overview

Letter of Intent Deal Singing FAS Approval Legal Merger Completion of the IPO, February, 2011 June 29, 2011 September 9, 2011 December, 2011 integration process 2013

# Stage 1 Planning and implementation of merger prior...

... and after deal approval

Stage 2
Unification and и transition to the target business model

- Development of the organizational structure and management system
- Announcement of a new management team
- Establishment of working groups in areas of integration
- Integration plan development
- Communication plan development

- Development of joint exchange structure and detailed business plan (with synergy effect)
- Implementation of common decisionmaking procedures and management structures
- Clients' Committees formation
- Key decisions (IT systems, indexes, etc.)
- Development of Legal Merger Day plan and target business model plan

- Transition to target organizational structure (on the legal merger day)
- Realization of integration plan, business plan and key initiatives
- Transition to target structure of legal entities and business models

Shareholders' Approval

August 5





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