

Ambition Zero carbon

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Global Ambition Zero Carbon

Approach

Ambitious science-based decarbonization strategy, accelerating our progress towards net-zero

From 2026, we will have reduced our Scope 1 & 2 GHG emissions by 98%, by:

- Using 100% renewable energy for heat and power
- Maximising transition to an electric vehicle fleet
- Doubling energy productivity
- Reducing and capturing F-gas emissions at our sites

By 2030, we aim to halve our entire value chain footprint – Scope 3 – on the way to becoming science-based net zero by 2045 at the latest, by:

- 95% of key suppliers and partners having sciencebased targets by the end of 2025
 Transitioning to next-generation
- respiratory products with nearzero climate impact propellants
- 'Designing in' sustainability across product lifecycles and embedding net zero into cost of goods





Global Ambition Zero Carbon: decarbonising across Scopes 1-3

Scope 1 Scope 2 Scope 3

3

Our direct footprint – emissions from the combustion of fuels at our sites and our car fleet

Our indirect footprint from imported energy sources

Our indirect footprint – our upstream supply chain, and the downstream use and disposal of our products



SBTi Target: 98% reduction by 2026

Scope 3

Supplier engagement

Energize collaboration facilitating access to **renewable power at scale**

SMI published **minimum targets** for climate and sustainability



Suppliers¹ with SBTs: 95% by end of 2025

1. 95% of our suppliers by spend covering purchased goods and services and capital goods, and 50% of our suppliers by spend covering upstream transportation and distribution and business travel, will have science-based targets (SBTs). Ambition Zero Carbon: reduce our greenhouse gas emissions from our global operations and fleet (Scope 1 and 2) by 98% by early 2026, from 2015 baseline. Reduce our greenhouse gas emissions across our

entire value chain footprint (Scope 1, 2 and 3) by 50% by 2030, a 90% reduction by 2045, from 2019 baseline. Our net zero scope 1-3 science-based targets have been verified under the Science Based Targets initiative Net-Zero Corporate Standard. By 2030 we will go even further to become carbon negative for all residual emissions. SMI = Sustainable Markets Initiative.



Global Ambition Zero Carbon achievements to date



* Launched Ambition Zero Carbon and made first climate impact disclosure to TCFD in 2020

Ambition Zero Carbon Russia: transition to an electric vehicle fleet

June – August '22: EV pilot preparation

- Purpose: To test how EV usage impacts daily life, work and visits of AZ employees.
- Location: Moscow
- Participants: field force, office-based employees
- 7 cars, 10 employees





Q1 '23 – Q3: transition plan is in place

- First EVs in a fleet
- Internal PR campaign: internal events, meetings with subject matter experts, posts, articles etc.
- Education of employees
- Hypercare

September '22: Launch

- Initial meetings with volunteers
- Guides and manuals on vehicles/charging etc. for participants
- Feedback gathering:
- Weekly check lists from participants
- Monthly meetings with volunteers.

		/
December'22: Pilo	ot answered to the	e Qs
 Yes, we can use EVs in daily business activities Yes, we have infrastructure for charging 		
Электромобили?! Что это?		
🖬 Достоинства	🥏 Особенности	🗱 Эксплуатация зимой
 Бесплатная городская парковка в некоторых городах Много бесплатных опций зарядки 	 Необходимо планировать время для зарядки Пользоваться приложением 	 Отключайте режим "рекуперации" в <u>условиях</u> дождя, снега, льда для

в некоторых городах

сохранения управляемости

Now

- 72 vehicles
- 4 cities
- 2% GHG reduction

To be continued

What is a telematic and how it helps sustainability agenda?

Mobile app with personal account for driver



collects big data and analyzes it based on company's needs/restrictions/policy

Telematic device is like a "black box in a plane", which

System's benefits

- driver's style improvement
- collisions rate reduction
- transparent reporting on fleet usage
- more efficient time management of FF employees behind the wheel
- simplification on reporting processes:
 - a) automatic collection of kms driven;
 - b) automatic assessment of driving skills of the team.
- deep collision's analysis
- reduction of fleet CO2 emissions and fuel consumption



Desktop version for Line Manager, Fleet Manager, SHE



Ambition Zero Carbon Russia: changing behaviours to reduce GHG impact of air travel



Fully utilise virtual meeting technologies

- Challenge, whether travel is really needed
- Utilize available virtual meeting technologies



Switch to more carbon efficient means of transport

Implementation of the rule to use train instead of air while traveling to some directions



Consider class of air travel

- For long haul day flights consider economy or premium economy instead of business
- Internal CO2 calculator launch

Moscow to Vladivostok one way trip

- Economy = 1.1 tonnes C02
- Premium = 3.05 tonnes C02 (2 times more than economy)
- Business = 6.1 tonnes C02 (5,7 times more than economy)



Allocation of target by BU/Dept

- targets allocation
- data collection





Questions



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