POWER OF ATTORNEY

for representation of the member of Non-Profit Making Partnership "ASSOCIATION OF EUROPEAN BUSINESSES" (the AEB) at the Annual General Assembly

City of Moscow

_____ of March, the year two thousand and twenty-one

NN	(full corporate name of the AEB member), OGRN / reg. number in home country		r	enresente
у				presente
(na	me and position of the authorised representative)	•	\sim	
icting	under	-		
the "Princ	ipal")	, II		
erebv au	thorises, by virtue of Clause 5.2.6 of the AEB Charter,			
Noscow o ley") and preprese General A	etse Johan Roger S., citizen of Belgium, born on 16 October 1968, Passporn 25 January 2016, residing at Molchanovka M. st., 4, apt. 3, Moscow, Russ holding the position of the General director at the AEB member Schneider E nt the Principal that, as the AEB member, has the right to vote on all items of ssembly (the "AGA") at the Annual General Assembly to be held on 25 Mar	ssian Fed lectric Jo on the ag och 2021	deration vint Stock	(the "Attor k Compan the Annua
-	Kempinski Moscow", 1 Baltschug str., Moscow 115035, Russian Federatio			
	the Attorney is authorised to act on behalf of the Principal, both in fact and	d in law,	as follov	vs:
	istered for the Annual General Assembly of the AEB members;			
	art in the Annual General Assembly as a representative of the Principal;			
vote o	e any voting materials and other documents for the Annual General Assen n behalf of the Principation all the items on the agenda of the Annual Gene ey shall follow the instructions below:		mbly. W	hen voting
Agenda				
item No.	To be resolved as follows	Yes	No	Abstain
1	Approve the AGA Secretary nominated by the AEB Chief Executive Of- ficer			
% 0	Approve the AGA vote counters nominated by the AEB Chief Executive Officer			
3				
	Approve the AEB's annual report and accounting (financial) statements for 2019			
4				
4	for 2019 Approve the AEB's annual report and accounting (financial) statements			

7	Create assets to enable the AEB to perform income-generating activi- ties				
8	Approve the updated information about the AEB in the Unified State Register of Legal Entities				
9	Instruct the AEB CEO to notify the authorised body of the resolution and file documents to amend the Charter and the information in the Unified State Register of Legal Entities			•	2
10	Confirm the current general composition of the Council of National Representation			S	
11	Elect Rene Pischel, German citizen, Head of the European Space Agency Permanent mission in the RF to the Auditing Commission for the period until expiry of the current Commission's term		<u> </u>		
12	Approve the AEB CEO's and Board's performance in 2020	1			
13	Approve the AEB membership in Euroseeds non-profit international as sociation (Belgium)				

This Power of Attorney is made in the Russian language.

The Power of Attorney is valid through to 25 March 2021 inclusively; no sub-delegation is allowed. Name