

OPEN EVENT
LANGUAGE:
RUS/ENG

AEB Finance and Investments Committee's conference

May 28, 2025
14:00 – 20:00

AT THE CROSSROADS: RUSSIAN M&A MARKET OUTLOOK FOR 2025

AEB Conference Center
(Butyrsky Val St. 68/70
b.1, office 13)

PROGRAM

13:30 – 14:00 REGISTRATION AND WELCOME COFFEE

14:00 – 14:15 OPENING REMARKS

Tadzio SCHILLING, CEO, AEB

Andrey ZHARSKIY, AEB Finance and Investments Committee Chair

14:15 – 15:15 SESSION 1. M&A MARKET IN RUSSIA – RESULTS AND TRENDS FOR 2025

Moderator: **Alexander LOBAKOV**, Managing Partner, Novus Capital

Topics for discussion:

- Overview of the M&A market in Russia in 2024 and 2025, trends, prospects and new opportunities
- Update on approval process for M&A deals and dividend distribution
- New structures and instruments for M&A deals (private funds, CIEF (ЗПИФ), JSCs with different shares)
- Retention and incentivisation of key personnel in M&A deals

DISCUSSION. Q&A SESSION

15:15 – 15:30 COFFEE-BREAK

15:30 – 16:45 SESSION 2. POTENTIAL ENTRY AND RE-ENTRY OF FOREIGN INVESTORS INTO RUSSIA

Moderator: **German ZAKHAROV**, Partner, ALRUD Law Firm

Topics for discussion:

- Strategies for foreign companies: possible options and structures
- Legal and regulatory aspects to be considered by foreign investors for making decision
- Risks in respect to acquisition of "exited" assets and exercise of options

DISCUSSION. Q&A SESSION

16:45 – 17:00 COFFEE-BREAK

17:00 – 18:00 SESSION 3. SUCCESSFUL M&A AND JV DEAL: HOW TO AVOID RISKS

Moderator: Ivan FRYSHKIN, Counsel, Better Chance

Topics for discussion:

- Key issues to avoid/mitigate risks within M&A and JV transactions
- Recent court practice and practical tips for sellers and buyers (representations, damages, limitation of liability)
- Protection of interests of foreign shareholders and management (M&A deals, existing JVs)

DISCUSSION. Q&A SESSION

18:00 – 18:10 CLOSING REMARKS

Andrey ZHARSKIY, AEB Finance and Investments Committee Chair

18:10 – 20:00 RECEPTION & NETWORKING

Working language: Russian and English. Translation will be provided upon request

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