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# Pension reform Regional comparison between Russia and other Central European Countries

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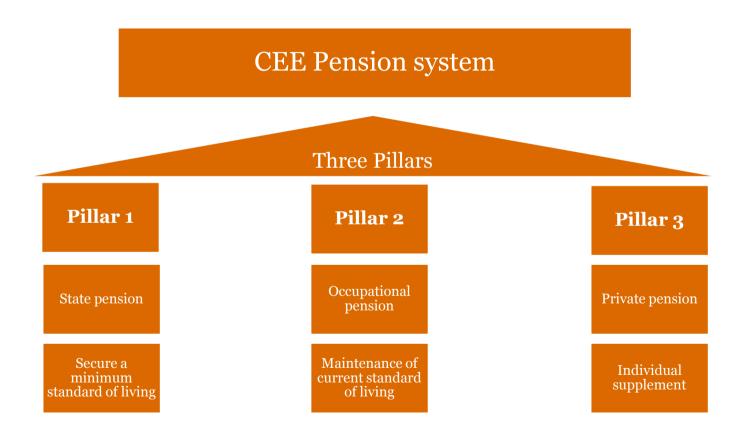


# Agenda

- CEE pension system structure
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- CEE 2<sup>nd</sup> and 3<sup>rd</sup> pillar pension assets allocation
- CEE 2<sup>nd</sup> and 3<sup>rd</sup> pillar market breakdown
- CEE 2<sup>nd</sup> pillar penetration development
- CEE non-state pension funds
- Russia Obligatory Pension Insurance

## CEE pension system structure

World Bank proposed uniform 3-pillar pension system. It was successfully implemented in CEE countries



# CEE pension system reforms timeline

Each CEE member chose different approach to implement a 3-pillar system.

| 1996  | 1997        | 1998  | 1999                            | 2000      | 2001      | 2002      | 2003     | 2004                    | 2005                    | 2006                     | 2007     | 2008       | 2009                   | 2010        |                  |
|---|-------------|---|---------------------------------|-----------|-----------|-----------|----------|-------------------------|-------------------------|--------------------------|----------|------------|------------------------|-------------|------------------|
|   | blic (1st p | oillar)   |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
| →voluntary supplementary pensions (3 <sup>rd</sup> pillar – no mandatory 2 <sup>nd</sup> pillar)                              |             |   |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
| <b>Hungary</b> (first country to introduce mandatory 2 <sup>nd</sup> DC pillar)   |             |   |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
|   |             | → 4 <sup>th</sup> pillar - broad investment opportunities for voluntary savings |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
| <b>Kazakhstan</b> (reform of 1 <sup>st</sup> pillar + mandatory 2 <sup>nd</sup> DC pillar + voluntary 3 <sup>rd</sup> pillar) |             |   |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
|   |             |   |                                 |           |           |           |          |                         |                         |                          |          | →pension   | n law imp              | orovement   | -                |
|   |             | Poland  | <b>l</b> (1 <sup>st</sup> pilla | r on a no | tional DC | basis + r | nandator | y 2 <sup>nd</sup> pilla | r)                      |                          |          |            |                        |             |                  |
|   |             | →establishment of demographic reserve fund for future deficits                  |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
|   |             | →3 <sup>rd</sup> pillar   |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
|   |             | Russia (1st pillar - basic PAYG and insurance pension on a notional DC basis)   |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
|   |             | →2 <sup>nd</sup> pillar (mandatory funded via state or non state pension fund)  |                                 |           |           |           |          |                         |                         | ıd)                      |          |            |                        |             |                  |
|   |             | <b>Slovakia</b> (mandatory 2 <sup>nd</sup> DC pillar + 3 <sup>rd</sup> pillar)  |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
|   |             | Romania (legal framework)   |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             |                  |
|   |             |   |                                 |           |           |           |          |                         |                         |                          | →volunta | ary 3rd pi | llar                   |             |                  |
|   |             |   |                                 |           |           |           |          |                         |                         |                          |          | →manda     | tory 2 <sup>nd</sup> 1 | OC pillar   |                  |
|   |             |   |                                 |           |           |           |          | Ukrain                  | ne (1 <sup>st</sup> pil | llar + 3 <sup>rd</sup> v | oluntary | pillar wit | h contrib              | oution to N | ISPF)            |
|   |             |   |                                 |           |           |           |          |                         |                         |                          |          |            |                        |             | nandat<br>pillar |
|   |             |   |                                 |           |           |           |          |                         |                         |                          |          |            |                        | 4           | 1                |

# Pension systems in CEE overview

I stream (first attempts of lunching new pension system in CEE)

| Country                       | Main characteristics  |
|-------------------------------|---|
| Kazakhstan<br>(from 1998)     | <ul> <li>PAYG for those who started to work before 1998 (from state budget)</li> <li>defined contribution (for those who started to work after 01.01.1998)</li> <li>mandatory contributions (10% of salary) or voluntary contributions</li> </ul>       |
| Poland<br>(from 1998)         | <ul> <li>1st and 2nd pillars are complemented by voluntary pension savings</li> <li>voluntary occupational pension plans</li> <li>personal voluntary schemes encourages additional private savings (4th pillar)</li> </ul>                              |
| Czech Republic<br>(from 1995) | <ul> <li>mandatory second pillar has not been established</li> <li>two-pillar system with a public pay-as-you-go system in the first pillar and voluntary supplementary pensions (comparable to the third pillar in the other CEE countries)</li> </ul> |
| Hungary<br>(from 1998)        | <ul> <li>substantial contribution-based PAYG pillar</li> <li>funded pillar is mandatory for new entrants and voluntary for those already covered by the PAYG plan</li> <li>Mandatory and voluntary pension funds</li> </ul>                             |

# Pension systems in CEE overview

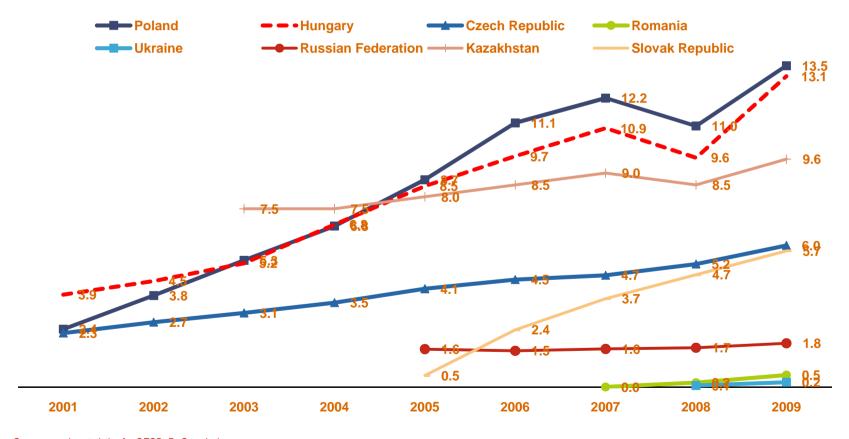
II stream (avoiding the major mistakes in the system implementation using experience of I stream)

| Country                     | Main characteristics  |
|-----------------------------|---|
| Russia<br>(from 2002)       | <ul> <li>1st pillar - publicly managed pay-as-you-go scheme</li> <li>assets invested by Pension Fund of Russia</li> <li>mandatory individual accounts</li> <li>privately managed component in which individuals are given choice of investment managers (NSPF)</li> <li>voluntary private pensions</li> </ul> |
| Ukraine<br>(from 2004)      | <ul> <li>1st pillar is the solidarity system (State Superannuation fund)</li> <li>2nd pillar is the obligatory state pension insurance (in the future)</li> <li>3rd pillar non-state pension insurance (NSPF operates in 3rd pillar only)</li> </ul>  |
| Romania<br>(from 2004)      | <ul> <li>World Bank multi-pillar model was adopted</li> <li>started with the launch of the voluntary system (3rd pillar) in 2007</li> <li>continued with the mandatory pensions (2nd pillar) and became operational in May 2008</li> </ul>  |
| Slovak Republic (from 2004) | <ul> <li>mandatory second-pillar pension system</li> <li>defined contribution schemes</li> <li>privately managed by pension funds</li> <li>Individual accounts financed by employer and employee contributions.</li> </ul>  |

### Plan assets in NSPF

Pension assets in NSPFs are still a negligible percentage of GDP for CEE countries but increasing tendency is observed.

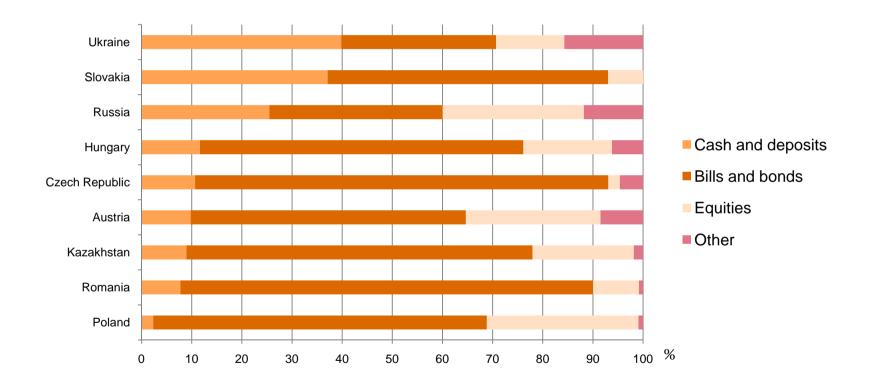
Pension assets in NSPFs as % of GDP, 2001-2009



Source: pension statistics for OECD, PwC analysis

# CEE 2nd and 3rd pillar pension assets allocation

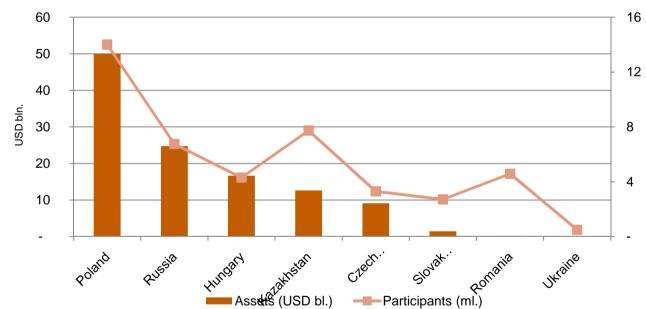
Pension asset portfolio of each CEE member depends on history of implementation and internal regulations



# CEE 2<sup>nd</sup> and 3<sup>rd</sup> pillar pension assets and membership breakdown

Larges markets in CEE: Poland, Russia and Hungary in term of market balance (assets/participants).

#### Assets under management and participants in 2<sup>nd</sup> and 3<sup>rd</sup> pillars, 2009



National population

| 1 1        |               |
|------------|---------------|
| Country    | People<br>mln |
| Poland     | 38            |
| Russia     | 141           |
| Hungary    | 10            |
| Kazakhstan | 16            |
| Czech Rep. | 10            |
| Slovakia   | 5             |
| Romania    | 21            |
| Ukraine    | 46            |
|            |               |

More than 30% of population in Czech Rep., Hungary, Slovak Rep. and Poland are members of  $2^{nd}$  and  $3^{rd}$  pillar Russia and Ukraine – below 5%

Source: pension statistics for OECD, PwC analysis

# CEE non-state pension funds

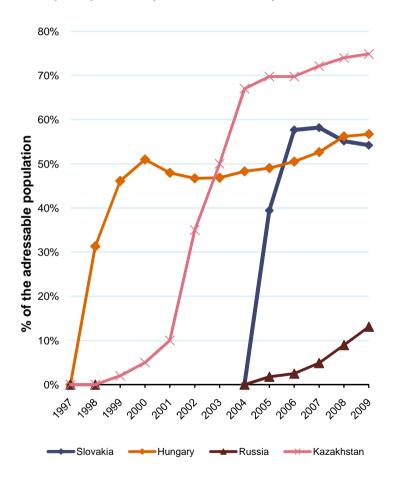
Even in Russia there are more than 100 funds, significant part of assets under management are concentrated in three biggest NSPFs.

| Country         | Number of NSPFs | Number of participants (mln) | Market share of top-10<br>NSPF |  |  |
|-----------------|-----------------|------------------------------|--------------------------------|--|--|
| Russia          | 160             | 6.7                          | 55%                            |  |  |
| Ukraine         | 74              | 0.5                          | no data                        |  |  |
| Kazakhstan      | 14              | 7.7                          | 88%                            |  |  |
| Poland          | 14              | 14                           | 85%                            |  |  |
| Romania         | 18              | 4.5                          | 99%                            |  |  |
| Czech Republic  | 10              | 3.3                          | 100%                           |  |  |
| Slovak Republic | 18              | 2.7                          | 80%                            |  |  |
| Hungary         | 114             | 4.3                          | no data                        |  |  |
| Total           | 422             | 43.7                         |                                |  |  |

<sup>3</sup> biggest funds in Russia: Gazfond, Blagosostojanie and Lukoil-Garant.

# CEE 2<sup>nd</sup> pillar penetration development

#### 2nd pillar pension - penetration development



#### Slovakia

- $\bullet$  Voluntary scheme contributors may opt-out from the 1<sup>st</sup> pillar and invest a part of their pension contribution to 2<sup>nd</sup> pillar funds
- Penetration increase in initial years driven by significant government and public support
- Decrease in 4<sup>th</sup> and 5<sup>th</sup> years driven by people opting out back to the 1<sup>st</sup> pillar due to negative results of 2<sup>nd</sup> pillar funds

#### Hungary

- Obligatory scheme for people who became economically active after 1998 (carrier starters)
- $\bullet$  Voluntary for all others may opt-out from the 1st pillar and invest a part of their pension contribution to  $2^{nd}$  pillar funds
- Decrease in  $4^{th} 5^{th}$  years due to higher number of contribution switching back to  $1^{st}$  pillar as a result of the lack of the left-wing government support and decline in financial markets in 2000-2002

#### Russia

For people, born after 1967, up to 7% of social security contributions can be paid into the funded part with the state of NSPF (voluntary).

#### Kazakhstan

- As the reform began special pension fund was created to accumulate all pension assets (State Accumulating Pension Fund)
- $\bullet$  Increase in  $3^{rd}$   $4^{th}$  years due to private funds started to fully operates and people were allowed to switch to NSPF.

#### Czech Republic – not presented in the graph

• 2nd pillar was not implemented

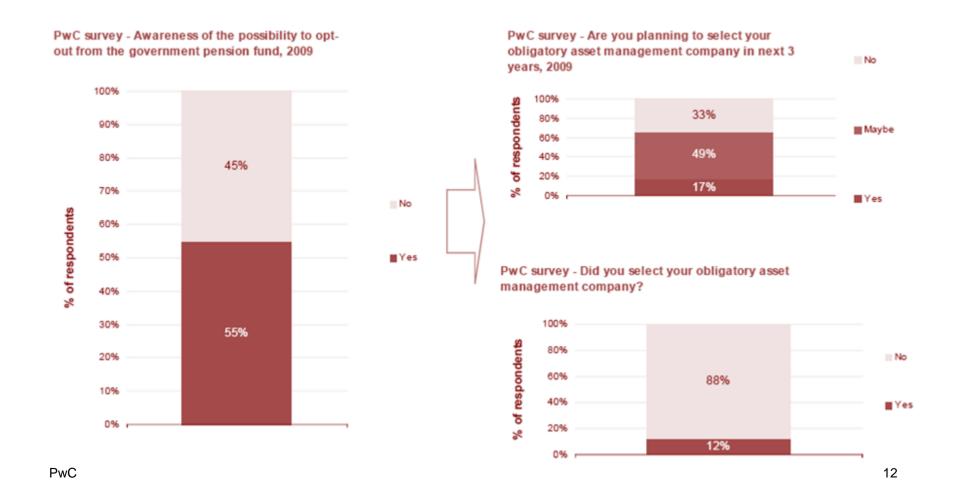
#### Romania – not presented in the graph

• 3rd pillar was implemented before the 2nd obligatory system

Poland, Ukraine – no statistics available

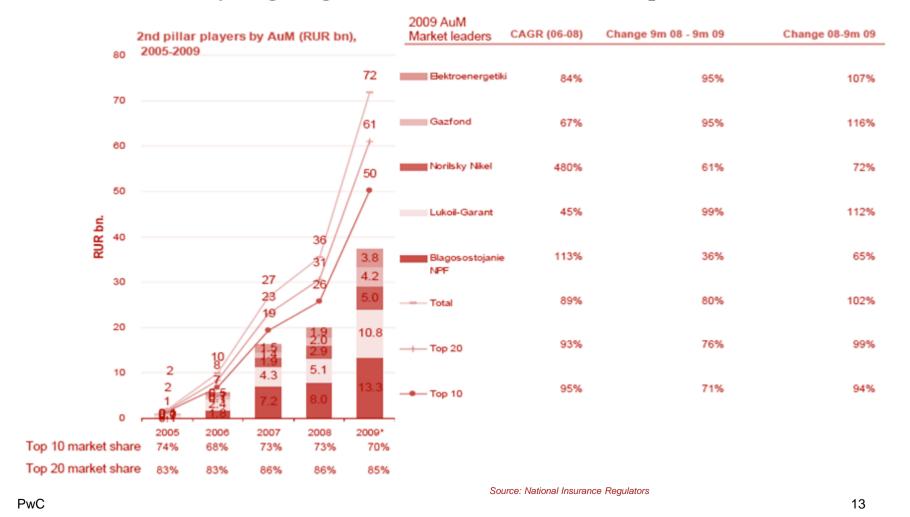
# Russia - Obligatory Pension Insurance

Key hurdle is lack of awareness. For example, even within PwC employees awareness of second pillar pension is relatively low (55% of employees)



# Russia - Obligatory Pension Insurance

Non state 2<sup>nd</sup> pillar market is currently controlled by captive companies, some of which are already targeting free market as well due to its potential.



# Russia - Obligatory Pension Insurance

New players associated with banks and insurance companies which entered in the past 2-3 years are leveraging their existing networks (branches and agents) to gain share

| Player              | Description                                     | Rank by AuM<br>2009* | Rank by no. of<br>contracts sold before<br>year 2009 | AuM CAGR<br>2005-2008 | AuM Change<br>3q2008-3q2009 | 2009* AuM market<br>share |
|---------------------|---|----------------------|--|-----------------------|-----------------------------|---------------------------|
| Generalli NPF       | Insurance associated                            | 51                   | 40   | -                     | 6036%                       | 0.2%                      |
| Sberfond Reso       | Insurance associated                            | 42                   | 30   | -                     | 1012%                       | 0.3%                      |
| Raiffeisen NPF      | Bank associated                                 | 15                   | 35   | 125%                  | 77%                         | 2%                        |
| Sberbank            | Bank associated                                 | 10                   | 18   | 157%                  | 49%                         | 3%                        |
| Bolshoi             | Affiliated with Renova and SUAL,                | 6                    | 5  | 29%                   | 95%                         | 5%                        |
| Rus'                | Retail-focused                                  | 9                    | 4  | 255%                  | 95%                         | 3%                        |
| Socium              | Former Captive fund of<br>GAZ auto manufacturer | 7                    | 3  | 435%                  | 61%                         | 5%                        |
| Lukoil-Garant       | Captive, oil, finance                           | 2                    | 2  | 45%                   | 99%                         | 15%                       |
| Blagosostojanie NPF | Captive, rail monopoly                          | 1                    | 1  | 113%                  | 36%                         | 19%                       |

Source: National Insurance Regulators

# **Contacts**

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