



ASSOCIATION OF EUROPEAN BUSINESSES

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Safeguarding shareholder value: Role of Board of Directors in M&A Activity

Wednesday, May 26th, 2010
10:00 – 12:00 (registration from 09:30)
Swissotel Krasnye Holmy Moscow
Kosmodamianskaya nab., 52, bld.6

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Open Event

The meeting chaired by:

Alexander Ikonnikov, Partner/Head of Board Practice at Board Solutions

Joel Lautier, AEB M&A working group Chairman, RGG Capital (Strategy Partners)

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| 9:30 – 10:00 | Registration & coffee |
| 10:00 – 10:10 | Introduction
Joel Lautier, AEB M&A working group Chairman, RGG Capital (Strategy Partners) |
| 10:10 – 10:30 | Role and responsibility of Management and Board of Directors (BoD) in M&A activity
Yuri Voicekhovsky, Chairman of the Board, Astor Capital Group |
| 10:30 – 10:50 | How to organize an efficient decision-making process for M&A between Management and BoD?
Alexey Kalinin, Co-Managing Partner of Baring Vostok Capital (tbc) |
| 10:50 – 11:10 | How to resolve conflicts between Management and BoD when views differ on the M&A activity?
Richard Sobel, Chief Executive Officer, Alfa Capital Partners (tbc) |
| 11:10 – 11:30 | Role of BoD in post-merger environment
Paul Ostling, Member of the Board, Mobile TeleSystems OJSC (MTS) |
| 11:30 – 12:00 | Q&A session |

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