BSH HOME APPLIANCES GROUP

B/S/H/

DEVELOPING THE EXPORT POTENTIAL

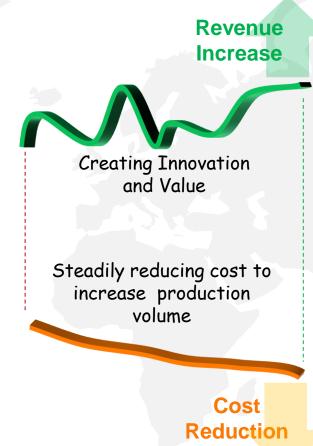
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How Asian manufacturers evolved from local suppliers into big international manufacturers.





Levers Used

- High volume utilization
- Low labor cost
- Low material cost
- Fast time to market
- Technology and innovation content
- Role of government industry program

Rattling Points coming up

- Raise of costs
- Complexity of value chains
- Upstream customer expectation
- Perception of "faster-cheaper"

HOW CAN WE BE ON COMPETITIVE EDGE IN RUSSIA?



Operational Excellence, Technology Content and Production Volume will be prominent differentiator besides Brand Power in Home Appliances Industry...

Levers to sharpen...

- Local Raw Materials(Plastic Resins, Steel & Metal)
- Bundling demand of producers with offer of common specifications
- Sustain competitive transport costs and support incentivizing
- > Eligible workforce by Universities

Further to develop...



- Stainless steel
- Electronics
- Motors
- R&D Incentive program for Innovations in Industry.
- Russian Universities offer good abilities in data science, and in digitalization.

Conversion to Industry with cooperation.

Further Innovation & Revenue

Volume Increase & Cost Efficiency

Opportunities can turn out to be strengths by Government Industry support programs...

Strengthen incentives



- By improving scope of incentives and reducing complexity, government can assist manufacturers upgrade technological capabilities
 - Investment & Export
 - R&D

Export market assistance



- Support manufacturers / investors
 - Export market research
 - Market intelligence
 - Brand recognition

