HayGroup

Hay Group Compensation Survey Russia 2008

Prepared for AEB meeting

Irina Chernozubova November 11, 2008





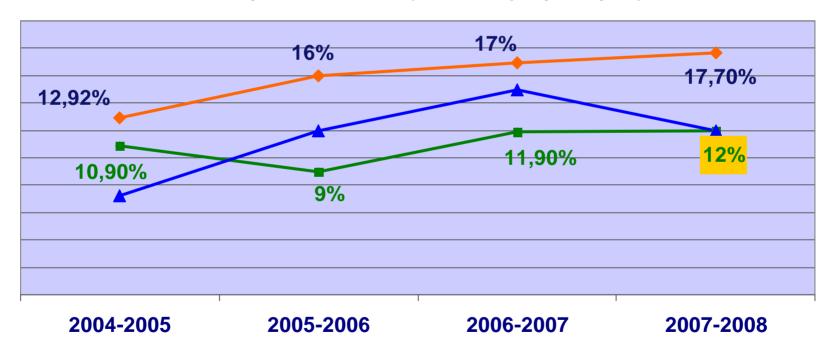
Total reward and total remuneration





Dynamics of Moscow Pay Market growth

- --- Inflation
- → Pay Market Growth (median growth)
- **→** Pay Market Growth (same company analysis)





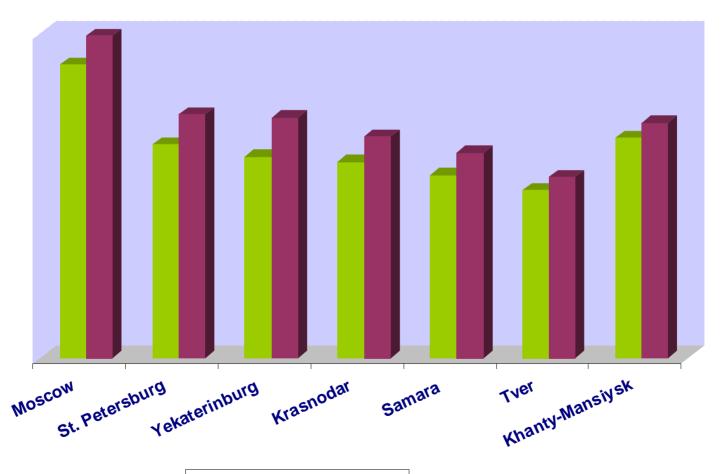
Dynamics of Almaty Pay Market growth: Analysis based on questionnaires

-- Inflation -- Pay Market Growth





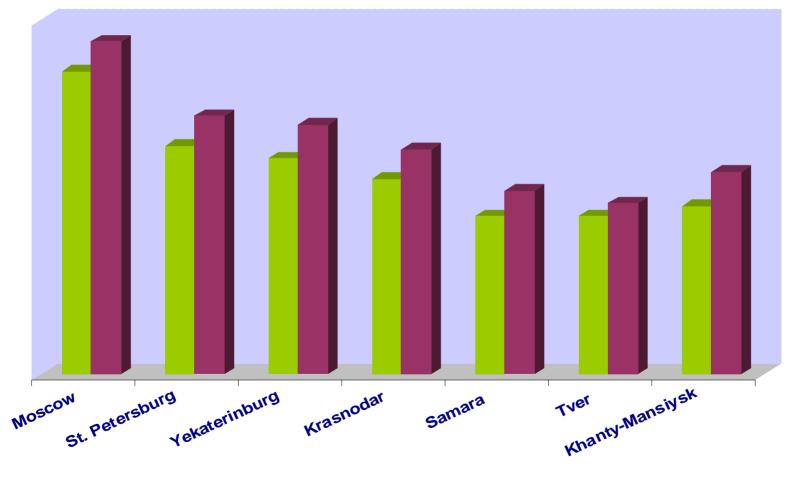
Moscow and big cities of Russia Junior Specialist market



■ Base Salary ■ Total Cash



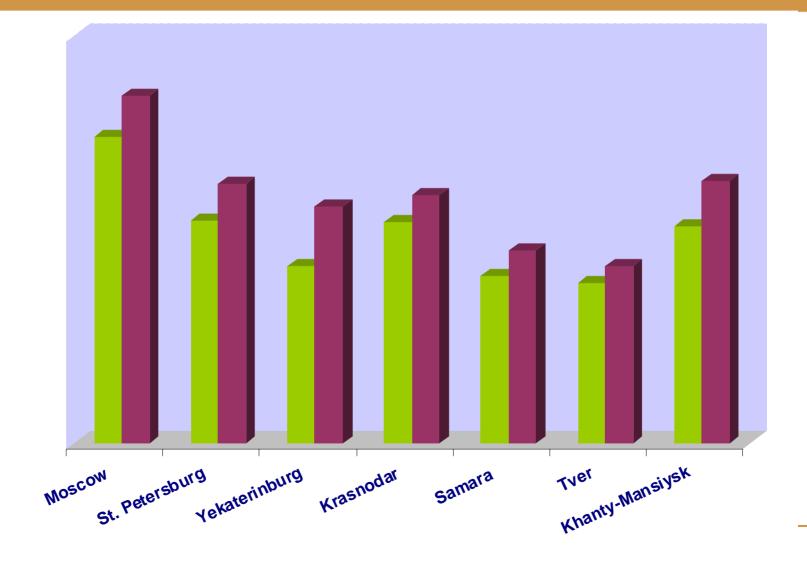
Moscow and big cities of Russia Specialist market



■ Base Salary ■ Total Cash

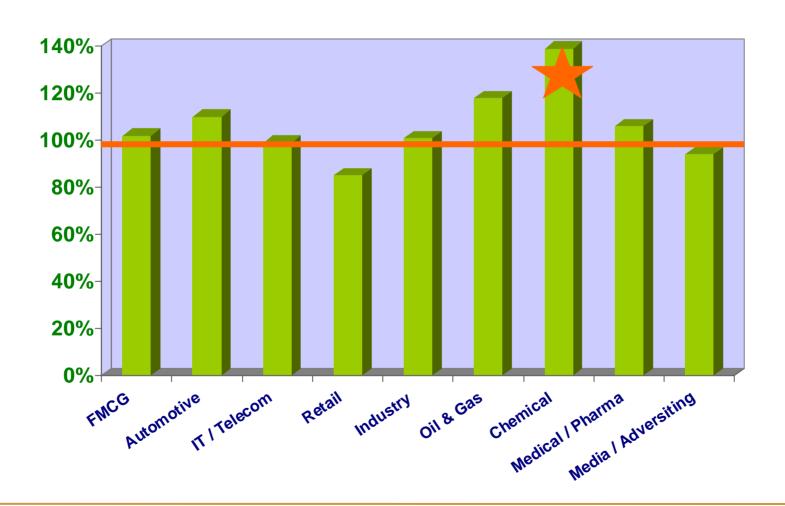


Moscow and big cities of Russia Professionals / Mid. Management market



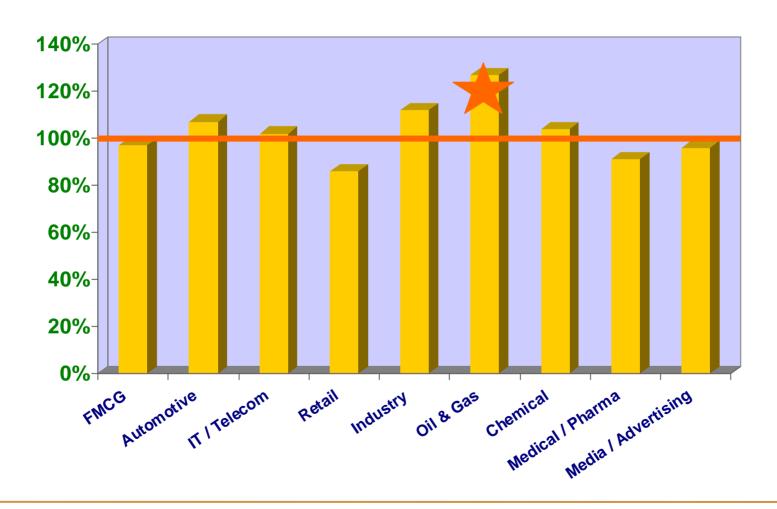


Sector deviations: Junior Specialists



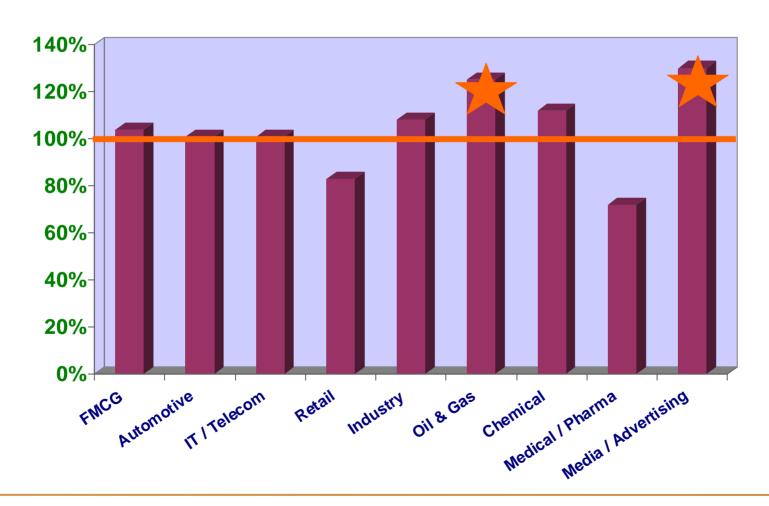


Sector deviations: Specialists





Sector Deviations: Professionals / Middle Management





On-target bonus for different employee categories



Benefit Rating 2008



Healthcare / Medical 93%



Lunch Allowance 44%



Daily Allowance for business trips 78%



Additional vacation days 42%



Mobile Phone 71%



Fitness Club
20%



Company Car 55%



Pension Plans 17%

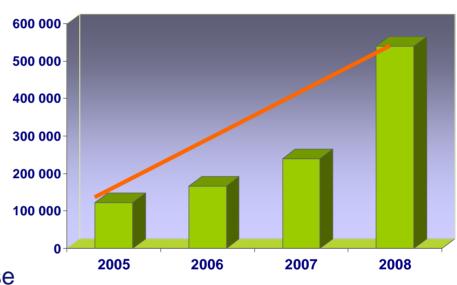


Reward Info Services in Russia: dynamics of growth





- 540 000 of incumbents in our database
- 8 business sectors
- Data available for Moscow, St. Petersburg and 12 macro regions of Russia
- We conduct regular, regional, sector and club surveys



Sector Coverage



Finance 4%



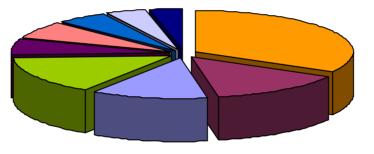
Media /
Advertising
3%



Automotive 5%



IT / Telecom





FMCG 31%



Chemical 6%



RETAIL 14%



Industry 13%



Oil And Gas 11%

HayGroup

CONTACT US



HAY GROUP RUSSIA

109147 Moscow

17-23, Taganskaya block D, 4 fl. Tel: (495) 363 66 30 Fax: (495) 363 66 31

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