

Applying Global Relocation Policies to the Local Market

HR Conference: "Bringing Expats to Russia"

7 October 2008



Global Mobility in EY - Overview

- 1) Mobility is on the list of Global Priorities for the current fiscal year
- 2) Last fiscal year (July 07 June 08) 2,000 international assignments worldwide (excluding permanent transfers and domestic mobility)
- 3) Number of inbounds into CIS has increased by over 250% since 2005
- 4) Number of outbounds from CIS has increased by over 150%
- 5) Domestic mobility within CIS over 50 moves per year
- 6) Foreign nationals joining CIS offices on a local basis over 50 people per year

Our main objectives are...

For the People:

Valuable professional and personal experience

Pleasant, efficient and transparent relocation process

Fair and consistent policy application
Building mobility culture

For the Business:

"Right people at the right time at the right place"

Cost and time efficient relocation process

Fair and consistent policy application

Flexible exception management process

Russian market "specialties":

- 1) Hardship location
- 2) Negative stereotypes about the country
- 3) Poor infrastructure and quality of service
- 4) Lack of destination services providers
- 5) Market instability
- 6) Language issues
- 7) Confidentiality issues

Standard expatriate support:

Pre-departure:

Business Effectiveness and Risk Management training Cultural Awareness Orientation (GlobeSmart)
Look-see Visits
Language Training

On-assignment:

Destination services
Language Training
Host Office Orientation
Informal "buddy" program